## NATIONAL BRIDGING WORKSHOP ROADMAP FOR KENYA

**Difficulty of implementation in relation to cost:** Low +, Moderate ++, Very high costs +++

**Impact:** Low impact +, Moderate impact ++, High impact +++

<table>
<thead>
<tr>
<th>Activities</th>
<th>Date</th>
<th>Cost</th>
<th>Impact</th>
<th>Responsible</th>
<th>Process</th>
</tr>
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<tbody>
<tr>
<td><strong>COORDINATION</strong></td>
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<tr>
<td><strong>Objective 1: Establish and operationalize a national One Health Directorate domiciled at the office of the President</strong></td>
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| 1.1. Establish and operationalize a national One Health directorate domiciled at the office of the president | Feb 2023 | +     | +++    | PS MOH, PS SDL, PS Environment ZDU | Establish a OH joint steering committee (OHJSC)  
   Establish a OH joint secretariat (OHJS)  
   Develop TOR for the OHJS  
   Convene a Planning meeting of the OHJS |
| 1.2. Strengthen, establish and operationalize a County OH Units/committees | June 2022 | ++    | +++    | CoG Intergovernmental forum DG- MOH DVS CECM | Establish procedures to promote One Health approach at the county  
   Sensitize County policy makers on One Health  
   Form and train County One Health Units (COHUs)  
   Advocate for appointment of OH focal persons by Counties  
   Sensitize the County OH focal persons  
   Hold annual regional review meetings for COHUs |
| 1.3. Coordinate joint OH response activities including Zoonotic diseases, food safety, AMR, chemical and environmental hazards | Start Feb 2022 | +++   | +++    | ZDU County OH committee | Conduct training for joint rapid response teams (National and County)  
   Develop a repository and database for all OH events  
   Conduct after action review for major OH events  
   Participate in cross-border OH simulation exercises |
| 1.4. Engage COG to get support for OH approach | Feb 2022 | +     | ++     | COG Intergovernmental forum DG- MOH DVS CECM | Develop advocacy material  
   Convene a meeting with CoG  
   Convene meetings with the relevant CECM/Cos |
| **Objective 2: Strengthen linkages of OH data across all sectors** | | | | | |
| 2.1. Establish mechanisms for information sharing between human, animal and environmental health sectors at National and County levels | Feb 2022 | ++    | +++    | DG- MOH DVS CECM | Develop guidelines on information sharing for priority OH events at the national and county level  
   Develop data sharing agreements between the sectors  
   Develop a protocol for immediate notification of OH events between multiple sectors  
   Convene biannual information sharing fora among stakeholders |
## Objective 1: To harmonize risk communication among relevant line agencies involved in disease management (activity 1,3)

<table>
<thead>
<tr>
<th>Activity</th>
<th>Timeline</th>
<th>Objective</th>
<th>Description</th>
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</table>
| 1.1. Develop national multi-sectorial risk communication plan | By 2022 December | + +++ ZDU | • Conduct a situation analysis  
• Stakeholder engagement  
• Develop draft Risk communication plan (RCP)  
• Validate the RCP  
• Launch and implement the plan |
| 1.2. Develop MoUs with relevant stakeholders to establish communication channels on matters of one health | By 2022 December | + +++ ZDU | • Conduct stakeholder mapping  
• Hold a stakeholder workshop  
• Draft/Revise MOU  
• Validate and sign |

## Objective 2. To develop capacity in risk communication skills among relevant stakeholders (2,4)

<table>
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</table>
| 2.1. Conduct training on risk communication | 2023 December | + +++ ZDU | • Conduct training needs assessments among technical communication officers to national and subnational levels on risk communication  
• Conduct a national training of trainers (TOT ten technical staff) on risk communication  
• Conduct training of two technical officers per county on risk communication |
| 2.2 Conduct sensitization of media on risk communication | Dec 2022 | + +++ MOH/MALFC communication departments | • Map all media entities  
• Conduct a needs assessment  
• Conduct 3 sensitization meetings targeting both print and electronic media  
• Develop structures for the training |

## Objective 3. To enhance community-based information sharing (5,6)

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| 3.1. Conduct sensitization meetings on risk communication in order to enhance inter-county information sharing | December 2023 | + +++ MOH/MALFC communication departments | • Conduct 2 meetings targeting COG committees for health, agriculture and environment  
• Conduct 1 meeting targeting county assembly forum |
| 3.2. Conduct ten sensitization meeting with local community leaders | December 2023 | + +++ MOH/MALFC communication departments | • Identify 10 high risk counties on zoonotic diseases and AMR  
• Stakeholder meetings  
• Develop materials for sensitization  
• Conduct 10 sensitization meetings  
• Include the community in the activities |
<table>
<thead>
<tr>
<th>SURVEILLANCE</th>
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<tr>
<td><strong>Objective 1: To strengthen coordination mechanisms and funding for joint surveillance in all relevant sectors</strong></td>
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</table>
| 1.1. Establish and operationalize COHUs in all the 47 counties | December 2024 | ++ | +++ | ZDU | - Conduct baseline assessment  
- Develop MoUs between line departments/ministries  
- Signing of MoUs  
- Develop TORs  
- Conduct Sensitization meetings for county leadership  
- Roll out OH trainings amongst the technical county officers  
- Monitor and evaluate progress |
| 1.2 Establish an annual platform for engagement with relevant county leadership (CECM, CO, CS, COG, CA, Community and relevant national and international agencies) on resource allocation for joint surveillance (before commencement of budget cycle). | At the start of every budget cycle (January-March). | + | +++ | ZDU | - Organize an advocacy meeting |
| 1.3. Develop and submit at least two quarterly funding proposals for joint surveillance activities | End of Every Quarter | + | +++ | ZDU | - Develop concept note  
- Internal validation  
- Submit to the identified partner  
- Follow up. |
| **Objective 2. To strengthen routine surveillance data sharing between the relevant sectors** |
| 2.1. Develop relational database that is interoperable to enhance data sharing across the existing surveillance systems in the relevant sectors | December 2022 | ++ | +++ | ZDU | - Conduct consultative meetings to present requirements  
- Leverage on already existing data platforms  
- Identify and engage an IT developer  
- Develop a prototype  
- Conduct validation (hackathon validation)  
- Include development of the dashboard |
| **Objective 3. To set up an operational framework for OH surveillance in the country between the relevant sectors** |
| 3.1. Develop a joint food safety surveillance protocol | December 2022 | ++ | ++ | ZDU, DIVISION OF ENVIRONMENTAL | - Consultative meetings  
- Engage a consultant  
- Validate the protocol |
### Objective 1: To have in place a robust risk analysis framework with competencies in JRA

<table>
<thead>
<tr>
<th>Task Description</th>
<th>Start Date</th>
<th>Focus Level</th>
<th>Responsible Parties</th>
<th>Activities</th>
</tr>
</thead>
</table>
| 1.1. Develop a structured One Health risk analysis guidelines                      | Dec 2022   | ++          | ZDU, DG, Health (DDSR), DVS (VEES) | - Identify relevant stakeholders  
- Map existing capacity  
- Establish a TWG of 10 subject matter specialists  
- Engage a consultant for technical assistance to develop the structured RA guidelines  
- Validation and adoption of the Risk Assessment guidelines |
| 1.2. Conduct a sub-national Joint Risk Assessment training for 3 priority zoonotic and food-borne diseases | Dec 2022   | ++          | ZDU, DG, Health (DDSR), DVS (VEES) | - Identify relevant experts from the relevant departments  
- Conduct a JRA training/ operationalization workshop at sub-national level  
- Carry out an Evaluation |

### Objective 2: To enhance the capacity for improved response to events requiring a one health approach

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<thead>
<tr>
<th>Task Description</th>
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<th>Focus Level</th>
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</table>
| 2.1. Map and produce a database of specialist staff available for one health response and surge capacity annually | June 2022  | +           | ZDU & PHEOC         | - Establish a TWG to develop a database of available personnel  
- Identify the expertise available and what skills they have |
| 2.2. Set up a non-disease specific (Generic) national and county multi-sectoral Rapid Response Teams (RRTs) | June 2022  | +           | ZDU                 | - Identify animal and human health personnel with appropriate skills along with support staff  
- Train the teams  
- Provide the appropriate resources |
| 2.3. Conduct a joint training on One Health outbreak investigation and response    | August 2022| ++          | DVS, DG Health (ZDU) | - Update the existing One Health curriculum  
- Develop a training plan for animal and human health personnel  
- Identify and engage trainers |
### Objective 3: To assess the effectiveness of plans and procedures in place to respond to events requiring a One Health approach

<table>
<thead>
<tr>
<th>Component</th>
<th>Month</th>
<th>Rating</th>
<th>Responsible Parties</th>
<th>Key Actions</th>
</tr>
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<tr>
<td>3.1. Review existing Public Health Emergency Operations Center (PHEOC) procedures, plans, guidelines and SOPs to ensure a one health approach</td>
<td>June 2022</td>
<td>+</td>
<td>ZDU, PHEOC</td>
<td>Identify procedures, guidelines and SOPs to be reviewed; Identify human and animal health specialists to review to ensure animal health experts are represented</td>
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<tr>
<td>3.2. Conduct a national and subnational One Health tabletop simulation exercise on a zoonotic disease every year to test contingency plan and procedures in place</td>
<td>Dec 2022</td>
<td>++</td>
<td>ZDU, PHEOC, WHO, FAO</td>
<td>Identify simulation coordinators/facilitator; Develop scenario and content for simulation; Identify participants &amp; trainers; Conduct the table simulation exercise</td>
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<td>3.3. Conduct a joint After-Action Review (AAR) following the completion of a simulation exercise</td>
<td>Dec 2022</td>
<td>++</td>
<td>ZDU, PHEOC</td>
<td>Identify One Health experts to facilitate the AAR; Conduct AAR; Report writing</td>
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