





National Bridging Workshop on the International Health Regulations (IHR) and the OIE Performance of Veterinary Services (PVS) Pathway

26-27 February 2019 Dhaka, Bangladesh



Acknowledgments

Organizers and participants would like to acknowledge the **Germany Federal Ministry of Health** for funding this workshop under the project entitled 'Securing the strengthening of WHO's work in emergencies, health system and anti-microbial resistance'.

TABLE OF CONTENTS

TABLE OF CONTENTS
ABBREVIATIONS & ACRONYMS2
INTRODUCTION
Background3
Objectives of the workshop and expected outcomes
REPORT ON THE SESSIONS
Opening Session
Session 1: The One Health Concept and National Perspectives
Session 2: Navigating the Road to One Health – Collaboration Gaps
Session 3: Bridges along the Road to One Health
Session 4: Crossroads – PVS Pathway and IHR MEF reports
Session 5: Road Planning10
Session 6: Fine-tuning the road-map11
Session 7: Way forward12
Closing Session12
WORKSHOP OUTPUTS
Output 1: Assessment of levels of collaboration for 16 key technical areas13
Output 2: Objectives and actions identified per technical areas14
WORKSHOP EVALUATION
APPENDIX
Annex 1: Workshop agenda18
Annex 2: List of participants20
Annex 3: List of facilitators23

ABBREVIATIONS & ACRONYMS

AI	Avian Influenza
CDC	Communicable Disease Control
DGOH	Directorate General of Health Services
DLS	Department of Livestock Services
FP	Focal Point
HQ	Headquarters
IEDCR	Institute of Epidemiology, Disease Control and Research
IHR	International Health Regulations (2005)
JEE	Joint External Evaluation
MEF	Monitoring and Evaluation Framework
MOFL	Ministry of Fisheries and Livestock
MOHFW	Ministry of Health and Family Welfare
MOU	Memorandum of Understanding
NAPHS	National Action Plan for Health Security
OIE	World Organisation for Animal Health
PH	Public Health
PVS	Performance of Veterinary Services
SEARO	South-East Asia Regional Office of the World Health Organization
SOP	Standard Operating Procedures
TOR	Terms of Reference
WHO	World Health Organization

INTRODUCTION

BACKGROUND

The World Health Organization (WHO) and the World Organisation for Animal Health (OIE) are the two main international organizations responsible for proposing references and guidance for the public health and animal health sectors respectively. WHO and OIE have been active promoters and implementers of an intersectoral collaborative approach between institutions and systems to prevent, detect, and control diseases among animals and humans. They have developed various frameworks, tools and guidance materials to strengthen capacities at the national, regional and global levels.

WHO Member States adopted a legally binding instrument, the International Health Regulations (IHR, 2005), for the prevention and control of events that may constitute a public health emergency of international concern. Through these regulations, countries are required to develop, strengthen and maintain minimum national core public health capacities to detect, assess, notify and respond to public health threats and as such, should implement plans of action to develop and ensure that the core capacities required by the IHR are present and functioning throughout their territories. Various assessment and monitoring tools have been developed by WHO such as the IHR Monitoring and Evaluation Framework (MEF), which includes inter alia the Annual Reporting Questionnaire for Monitoring Progress and the Joint External Evaluation (JEE) Tool.

The OIE is the intergovernmental organization responsible for developing standards, guidelines and recommendations for animal health and zoonoses; these are laid down in the OIE Terrestrial and Aquatic Animal Codes and Manuals. In order to achieve the sustainable improvement of national Veterinary Services' compliance with these standards, in particular on the quality of Veterinary Services, the OIE has developed the Performance of Veterinary Services (PVS) Pathway, which is composed of a range of tools to assist countries to objectively assess and address the main weaknesses of their Veterinary Services.



Annual reporting tool + JEE tool

ANIMAL HEALTH

These support tools shift away from externally driven, short-term, emergency response type 'vertical' approaches addressing only specific diseases, and contribute to a more sustainable, long term 'horizontal' strengthening of public and animal health systems. The WHO IHR MEF and the OIE PVS Pathway approaches enable countries to determine strengths and weaknesses in their respective functions and activities, and promote prioritization and pathways for improvement. Furthermore, they engage countries in a routine monitoring and follow up mechanism on their overall level of performance and help to determine their needs for compliance with internationally adopted references and standards.

The use of the WHO IHR monitoring tools and OIE PVS Pathway results in a detailed assessment of existing weaknesses and gaps, with the better alignment of a capacity building approach and strategies at country level between the human and animal health sectors. The two organizations have developed a workshop format (the IHR-PVS National Bridging Workshops) that enables countries to further explore possible overlapping areas addressed in their PVS and IHR capacity frameworks and develop, where relevant, appropriate bridges to facilitate coordination. A structured approach using user-friendly materials enables the identification of synergies, reviews gaps and defines the operational strategies to be used by policy makers for concerted corrective measures and strategic investments in national action plans for improved health security.

In Bangladesh,

- a PVS Evaluation was conducted in 2011;
- a Joint External Evaluation (JEE) was conducted in 2016;
- The NAPHS will be drafted this year, meaning the outputs of the IHR-PVS NBW can be injected in the NAHS.

OBJECTIVES OF THE WORKSHOP AND EXPECTED OUTCOMES

The main objective of the IHR-PVS Pathway National Bridging Workshop (IHR-PVS NBW) is to provide an opportunity to the human and animal health services of hosting countries to build on the reviews of performance, gaps and discussions for improvement conducted in their respective sectors, and to explore options for improved coordination between the sectors, to jointly strengthen their preparedness for, and control of, the spread of zoonotic diseases.

The IHR-PVS NBWs focus on the following strategic objectives:

- **Brainstorming:** discuss the outcomes of IHR and PVS Pathway country assessments and identify ways to use the outputs;
- Advancing One Health: improve dialogue, coordination and collaboration between animal and human health sectors to strategically plan areas for joint actions and a synergistic approach;
- **Building Sustainable Networks:** contribute to strengthening the inter-sectoral collaboration through improved understanding of respective roles and mandates;
- **Strategic planning**: inform planning and investments (incl. the National Action Plan for Health Security) based on the structured and agreed identification of needs and options for improvement

Expected **outcomes** of the workshop include:

- 1. Increased awareness and understanding on the IHR (2005) and the role of WHO, the mandate of the OIE, the IHRMEF and the OIE PVS Pathway, their differences and connections.
- 2. Understanding of the contribution of the veterinary services in the implementation of the IHR (2005) and how the results of the PVS Pathway and IHRMEF can be used to explore strategic planning and capacity building needs.
- 3. A diagnosis of current strengths and weaknesses of the collaboration between the animal health and public health services.
- 4. Identification of practical next steps and activities for the development and implementation of joint national roadmap to strengthen collaboration and coordination.

The agenda of the Workshop is available at <u>Annex 1</u>. It was attended by 77 participants from MOHCDGEC, MOLF and PMO with representatives from the Central, Provincial and District level attending the three-day discussions. Representatives of the environmental sector, legal sector, media and health development partners (DTRA, CDC, USAID, University of Minnesota) were also present.

REPORT ON THE SESSIONS

The workshop used an interactive methodology and a structured approach with user-friendly material, case studies, videos and facilitation tools. All participants received a *Participant Handbook* which comprised of all necessary information such as the objectives of the workshop, instructions for working groups, expected outcomes of each session etc. Sessions were structured in a step-by-step process as follows:

OPENING SESSION

The opening ceremony was initiated and chaired by Dr Sanya Tahmina (Director and IHR focal point, CDC). Welcome speeches were given by Dr Rajesh Sreedharan (Team leader JEE secretariat, WHO/HQ), Dr Ainul Haque (Director, DLS), Pr Meerjady Sabrina Flora (Director, IEDCR), Dr Hammam El Sakka (Team leader, WHO/Bangladesh), Pr Nasima Sultana (Additional Director General, DGOH), Dr Heeresh Ranjan Voumik (Director General, DLS) and Mr Asadul Islam (Secretary, MOHFW). The workshop was officially opened by Honorable State Minister Dr Murad Hasan (MOHFW).

Dr Sanya Tahmina (Director, CDC) gave an overview of the main zoonotic diseases in Bangladesh. Particular emphasis was given on the epidemiological situation for avian influenza, rabies, anthrax and Nipah virus disease. Dr Tahmina then elaborated on the status of preparedness of the country and gave some examples of ongoing advocacy, communication and social mobilization activities. Dr Gyanendra Gongal gave a presentation on the One Health Concept, its history, rationale and purpose and how it became an international paradigm. The presentation also introduced the workshop in the global and regional context by providing high level background information on the collaboration between WHO, OIE and FAO.

SESSION 1: THE ONE HEALTH CONCEPT AND NATIONAL PERSPECTIVES

The workshop approach and methodology and the participant handbook were presented by Dr Guillaume Belot (WHO).

Dr Abu Sufian (Assistant Director, DLS) presented the vision and mission of the DLS, as well as its organizational structure. Emphasis was also made on the importance and the growth of the livestock sector in the country. Dr Sufian then presented an overview of the results of the PVS Evaluation and PVS Gap Analysis conducted in Bangladesh as well as an update on the capacities of the country's veterinary services.

A documentary video provided participants with concrete worldwide examples of intersectoral collaboration in addressing health issues at the human-animal interface.

Outcomes of Session 1:

At the end of the session, the audience agreed that:

- Intersectoral collaboration between animal and human health sectors happens, but mainly during outbreaks; with a better preparedness, much more could be done at the human-animal interface.
- The two sectors have common concerns and challenges and conduct similar activities. Competencies exist and can be pooled. This needs to be organized though a collaborative approach;
- WHO, OIE and FAO are active promoters of One Health and can provide technical assistance to countries to help enhance inter-sectoral collaboration at the central, local and technical levels.

SESSION 2: NAVIGATING THE ROAD TO ONE HEALTH – COLLABORATION GAPS

Participants were divided into four working groups of mixed participants from both sectors and from different levels (Central, Provincial, District). Groups were provided with a case study scenario (Table 1) based on diseases relevant to the local context developed in collaboration with national representatives.

Table 1: Scenarios used for the different case studies

Rabies – A stray dog which was known to have bitten two cows and was behaving aggressively towards people was reported to have bitten some children in Mymensingh City. The dog was killed by local people two days ago and the carcass was destroyed before the Veterinary authorities were able to confirm the diagnosis.

Avian Influenza H5N1 – Two persons were admitted at the Kurmitola General Hospital, Dhaka, with pneumonia. IEDCR Laboratory testing confirmed H5N1 subtype of avian influenza by RT-PCR. One of the patients is a semicommercial broiler producer who sells his birds three times a week at the local live bird market in Savar. The other patient reported having visited the same market 7 days prior to disease onset and having bought four ducks.

Anthrax – At least 60 people who allegedly ate uninspected meat at Ullahpara Upazila, Sirajganj District, have been screened for anthrax. The victims were rushed to primary health care center after some developed symptoms associated with anthrax and cutaneous lesions. The man who sold the uninspected meat disappeared after learning that his neighbours had fallen sick.

Salmonellosis – 90 people in the capital sought medical attention when they suffered high fever, nausea, diarrhoea and severe abdominal pain, 12-36 hours after eating breakfast at a prominent hotel in Gazipur. Of these, 7 were hospitalised. The Managing Director of the hotel said that it sourced its eggs from a reputable supplier, and that the hotel stored its eggs according to food safety standards.

Using experience from previous outbreaks of zoonotic diseases, the groups discussed how they would have realistically managed these events, and evaluated the level of collaboration between the veterinary and the public health services for 15 key technical areas: coordination, surveillance, risk communication, etc. These areas of collaboration were represented by color-coded cards: green for "good collaboration", yellow for "some collaboration", and red for "collaboration needing improvement" (Figure 1).



<u>Figure 1</u>: Participants working on a case study scenario and evaluating the level of collaboration between the sectors for 15 key technical areas.

Output 1 summarizes the results from the five disease groups.

Outcomes of Session 2:

- Areas of collaboration are identified and joint activities discussed.
- Level of collaboration between the two sectors for 15 key technical areas is assessed (Output 1).
- The main gaps in the collaboration are identified.

SESSION 3: BRIDGES ALONG THE ROAD TO ONE HEALTH

Documentary videos introduced the international legal frameworks followed by human health (<u>IHR 2005</u>) and animal health (<u>OIE standards</u>) as well as the tools available to assess the country's capacities: the annual reporting and JEE tools for public health services and OIE PVS Pathway for veterinary services. The differences and connections between these tools were explained. A large matrix (IHR-PVS matrix), cross-connecting the indicators of the IHR MEF (in rows) and the indicators of the PVS Evaluation (in columns) was set-up and introduced to the participants (Figure 2).

Through an interactive approach, working groups were invited to plot their *technical area cards* onto the matrix by matching them to their corresponding indicators. A plenary analysis of the outcome showed clear gap clusters and illustrated that most gaps were not disease-specific but systemic.

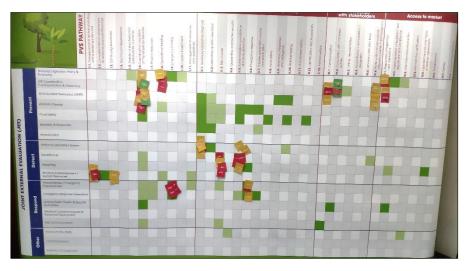


Figure 2: Mapping of the gaps by positioning the selected technical area cards on the IHR-PVS matrix.

The main gaps (clusters) identified were discussed and it was agreed that the rest of the workshop would focus on the following capacities:

- Coordination at central, divisional and district level
- Surveillance, laboratory and risk assessment
- Response and field investigations

Note: Finance and Legislation/Regulations came-up as some of the technical areas needing most improvement. However, participants agreed that the audience of this workshop would not be able to provide substantial improvements in that domain. They remain nonetheless some of the major gaps to impair the efficiency of the intersectoral collaboration in Bangladesh.

Outcomes of Session 3:

- Understanding that tools are available to explore operational capacities in each of the sectors.
- Understanding of the contribution of the veterinary sector to the IHR.
- Understanding of the bridges between the IHR MEF and the PVS Pathway. Reviewing together the results of capacities assessment may help in identifying synergies and optimize collaboration.
- Understanding that most gaps identified are not disease-specific but systemic.
- Identification of the technical areas to focus on during the next sessions.

SESSION 4: CROSSROADS - PVS PATHWAY AND IHR MEF REPORTS

New working groups with representation from all previous groups were organized for each of the three priority technical areas.

The matrix was used to link the identified gaps to their relevant indicators in the IHR MEF and in the PVS Pathway. Each working group then opened the assessment reports (JEE, PVS Follow-up) and extracted the main findings and recommendations relevant to their technical area (Figure 3).



Figure 3: Participants extracting results from the PVS and JEE reports.

Outcomes of Session 4:

- Good understanding of the assessment reports for both sectors, their purpose and their structure.
- Main gaps relevant to each technical area have been extracted.
- Main recommendations from existing reports have been extracted.
- A common understanding of the effort needed starts to emerge.

SESSION 5: ROAD PLANNING

Using the same working groups as for the previous session, participants were asked to identify, for each technical area, joint activities to implement in order to improve the collaboration between the two sectors. For each activity, participants filled cards to specify the date of expected implementation, the focal points responsible and a detailed process for implementation (Figure 4).



<u>Fiqure 4</u>: The group working on "Coordination" identified 4 key activities to improve the collaboration between the two sectors in this domain.

The difficulty of implementation and the expected impact of each activity were evaluated using red and blue stickers respectively and a semi-quantitative scale (1 to 3).

Outcomes of Session 5:

- Clear and achievable objectives and activities are identified to improve inter-sectoral collaboration between the two sectors for all technical areas selected.
- For each activity, a desired completion date, focal points, required support and measurable indicators have been identified.
- The impact and the difficulty of implementation of all proposed activities have been estimated.

SESSION 6: FINE-TUNING THE ROAD-MAP

A World Café exercise was then organized to enable participants to contribute to the action points of all technical areas (Figure 5). Each group nominated a rapporteur whose duty was to summarize the results of their work to the other groups. Each group rotated between the different boards to contribute and provide feedback on all technical areas. Rotating groups had the possibility of leaving post-it notes on the activities of other groups when they felt that an amendment or a clarification was necessary.

At the end of the cycle, each group returned to their original board and the rapporteur summarized the feedback received. Groups were given 20 minutes to address changes or additions suggested by the other participants. Activities were fine-tuned accordingly, and a final plenary session was conducted to discuss the outstanding points.



<u>Figure 5</u>: World café exercise: the group on "Response and Investigation" is providing feedback to the rapporteur of the group on "Coordination".

Overall, the three groups identified a total of 18 activities. The detailed results are presented in Output 2.

Prioritization of Activities

To prioritize the activities identified by the technical working groups, participants were given 5 stickers and were asked to identify which five activities they considered as of highest priority.

38 participants participated in the vote and results of the vote can be found in <u>Output 2</u>.

Outcomes of Session 6:

- Harmonized, concrete and achievable road-map to improve the collaboration between the animal health and human health sectors in the prevention, detection and response to zoonotic disease outbreaks.
- Buy-in and ownership of all participants who contributed to all areas of the road-map.
- Prioritization of the activities.

SESSION 7: WAY FORWARD

A final plenary session was held to discuss on the way forward and on how to ensure that this road-map will be implemented. It was mentioned that the upcoming National Action Plan for Health Security will be drafted in the coming weeks and that the outcomes of the NBW will contribute to its development. It was also decided that the road-map should be brought up to the relevant directors for their validation and follow-up.



Figure 6: final plenary session to discuss on the way forward.

Outcomes of Session 7:

- Understanding of how the outputs of the workshop can feed into other existing plans.
- Way forward is presented and discussed.
- Ownership of the workshop results by the country.

CLOSING SESSION

The closing session was conducted by Dr Tahmina Akhter, with speeches from Dr Rajesh Sreedharan (Team leader JEE secretariat, WHO/HQ), Dr Pasang Tshering (Consultant, OIE), Dr Hammam El Sakka (Team Leader, WHO/Bangladesh), Dr Woodford (PVS expert, OIE), Dr Ainul Haque (Director, DLS) and Dr Nasir Ahmed Khan (Senior Advisor, DGOH).

All the material used during the workshop, including movies, presentations, documents of references, results from the working groups and pictures were copied on a memory stick distributed to all participants.

OUTPUT 1: ASSESSMENT OF LEVELS OF COLLABORATION FOR 16 KEY TECHNICAL AREAS

Technical area (cards)	Anthrax	Rabies	HPAI	Salmonellosis	Score
Emergency funding					8
Risk assessment					7
Joint surveillance					7
Legislation / Regulation					6
Finance					6
Communication w/ media					6
Field investigation					6
Coordination at local Level					5
Laboratory					5
Response					5
Human resources					5
Coordination at high Level					4
Communication w/ stakeholders					4
Coordination at technical Level					3
Education and training					3

For each disease, the performance of the collaboration between the human health and the animal health sectors is color-coded: green for "good collaboration", yellow for "some collaboration", and red for "collaboration needing improvement". The score uses a semi-quantitative scale (2 points for a red card, 1 for a yellow card and 0 for a green card). Technical areas marked in bold were selected and addressed in-depth throughout the rest of the workshop.

OUTPUT 2: OBJECTIVES AND ACTIONS IDENTIFIED PER TECHNICAL AREAS

Action	Timeline	Difficulty (1-3 scale)	Impact (1-3 scale)	Resp.	Process	Priority
			COORDIN	ATION		
1.1. Reactivate Central level One Health Coordination Committee	One year	++	++	MoHEW, MoFL & MoEFC	 One Health Secretariat will take initiative to arrange a meeting Review of ToRs for strengthening coordination & collaboration Define frequency for regular meeting arrangements for information sharing Distribution of meeting decisions among the stakeholders Monitoring District level coordination activities 	41%
1.2. Set up a District level coordination committee in each District (1 representative from each relevant sector for all 64 districts)	One Year	++	+++	One Health Secretariat	 Identification of Stakeholders Identification of Focal points Formation and approval of Committee Formulate ToRs for Committee members Selection of Chairperson & Secretary(ies) Re-elect Chairperson & secretaries every 3 years 	27%
1.3. Mapping of Human resources pool for notifiable zoonotic diseases in all relevant sectors	One Year	++	+++	Joint Technical Working Group	 Develop database of human resources & categories Identify needs / gaps Evaluate HR needs Conduct annual M&E based on defined indicators 	41%
1.4. Compile and adapt existing Guidelines for detection, prevention & control of zoonotic diseases and develop any missing guidelines		++	++	Joint Technical Working Group	 Collect existing Guidelines Review existing Guidelines Update the reviewed Guidelines, as necessary Develop zero draft(s) for the missing Guidelines Hold consultative workshop with relevant stakeholders / SMEs to review zero drafts Compile, update and adapt the Guidlines 	22%
	SURVE1	LLANCE, L	ABORATO	RY & RISK	ASSESSMENT	
2.1. Develop and/or adopt a joint strategy for surveillance and Laboratory diagnosis for zoonotic diseases and AMR	June 202	++	++	Director CDC-DGHS, IECDR, DGDA, DLS, IPH, DoF	 Director General / Director from each sector will select technical persons on surveillance and laboratory diagnosis to develop a joint strategy and plan Develop draft of joint strategic plan Validation and dissemination through workshop Approval of strategy 	43%
2.2. Develop SOPs for joint surveillance and laboratory diagnosis for zoonotic diseases and AMR as per the joint strategy	December 2020	++	++	Joint Technical Working Group	 Establish a core committee Draft Draft SOPs by Core Committee Validate the SOPs the workshops with experts Approval of SOPs with relevant stakeholders 	38%
2.3. Conduct a Training Needs Assessment (TNA) for joint surveillance at the field level	August 2019	+	+++	DGHS, DG DLS	1) Develop a TNA Questionnaire relating to field surveillance and Laboratory diagnosis	14%

					 Field test TNA questionnaire Identify appropriate field officers responsible for surveillance and laboratory diagnosis of zoonotic diseases and AMR Undertake TNA with identified personnel Evaluate TNA and develop Training course module(s) accordingly 	
2.4. Train identified technical persons on joint surveillance as per TNA	June 2020	+++	++	CDC-DGHS, DLS, FD	 Validate and disseminate Training course module through workshop Identify trainers and conduct ToT Identify technical person involved in field and laboratory investigation for surveillance by official order Trained trainers to conduct surveillance / Laboratory diagnosis training 	38%
2.5. Develop or adopt an existing Joint Risk Assessment (JRA) tool(s)	Nov 2019	+	+++	DLS, DGHS, FD	 DG/Directors Disease Control (human health/Public Health) will select technical persons to draft Risk Assessment tools as per WHO / OIE guidelines Validation and dissemination of Risk Assessment tools through 	5%
2.6. Identify and train sector specific technical focal persons for JRA	August 2009	+	+++	DGHS, DLS, FD	 DG/Director each sector to identify one technical person from each sector for JRA Develop ToRs for focal persons Train focal persons on Risk Assessment Trained focal persons will facilitate the JRA through workshop with development of tools / SOPs & validation 	11%
2.7. Conduct regular JRA exercises	As required from 2020 onwards	+	+++	Technical focal persons for JRA	 Identify areas of shared risks across all sectors Conduct frequent Joint Risk Assessments 	11%
2.8. Joint training of Laboratory staff in all sectors on: Biosafety / biosecurity, Laboratory Quality Assurance / QC and Laboratory diagnostic techniques for zoonotic diseases and AMR	March 2020	+++	++	CDC-DGHS, IEDCR, IPH, NIMS, CDIL, FDIL, BLRI, Diagnostic lab of FD	 Develop standardized guideline and SOPs on Laboratory biosafety and biosecurity Validation and dissemination of guidelines / SOPs Training of respective laboratory technologists/technicians in all sectors 	16%
2.9. Develop agreement for sharing of logistics and emergency supplies between human health and animal health laboratories	6 months / Aug 2019	+	++	DGHS & DG- DLS	 Develop LoA between the DGHS & DLS Establish logistics sharing committee Establish emergency stock of important supplies to deal with emergency situations Maintain inventory of emergency supplies 	8%
	E	IELD INVE	STIGATIO	N AND RES	SPONSE	
3.1. Develop Guidelines / SOPs for Joint Investigation and Emergency response to any outbreak involving both sectors	December 2019	+	++	Joint Technical Working Group of DGHS / DLS	 Joint Technical Committee to formulate Guidelines / SOPs for surveillance, field investigation and response to suspected zoonotic disease outbreak / other emergencies Organise a validation workshop for official endorsement 	54%
3.2. Establish Joint investigation team at national (1), and Divisional (8) levels using the One Health	June 2019	+	+++	DGHS / DLS	 Meeting with relevant stakeholders Identify members of Joint Investigation and Emergency Response 	30%

approach					Teams	
3.3. Train a Joint response team at national level who will be available on 24/7 basis	January 2020	++	++	DGHS / DLS	 Develop training modules based on Guidelines / SOPs Training of Trainers Training of Teams Establish emergency supplies of PEP etc for Joint Investigation and ERTs 	27%
3.4. Develop a joint web-based information management system to link DGHS and DLS and other relevant stakeholders	June 2021	+++	+++	DGHS / MoHFW DLS / MoFL BCC	 Establish an information management working group In collaboration with IT / MIS Consultant Develop ToRs for Information Management system Develop and test information management system Conduct end-user training Commission Information Management system 	51%
3.5. Conduct regular (annual) Joint simulation exercises on priority zoonotic diseases to test contingency plans and SOPs	From March 2020 onwards	+	++	DGHS / DLS	 Plan and budget for annual simulation exercises Implement and evaluate simulation exercises Modify Guidelines and SoPS based on evaluation 	30%

Difficulty of implementation: Low +, Moderate ++, Very difficult +++ Impact: Low impact +, Moderate impact ++, High impact +++ Priority: Percentage of participants who evaluated the activity as one of the top 5 priorities

WORKSHOP EVALUATION

An evaluation questionnaire was completed by 40 participants (Figure 7) in order to collect feedback on the relevance and utility of the workshop.

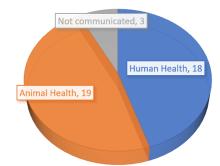


Figure 7: Answers to the question "which sector are you from?"

Tables 2 E: Posults of the qualuation	n of the quant by participants
Tables 2-5: Results of the evaluation	n of the event by purticipunts

Workshop evaluation	'Satisfied' or 'Fully satisfied'	Average score (/4)	
Overall assessment	100%	3.4	
Content	100%	3.4	
Structure / Format	98%	3.4	
Facilitators	100%	3.6	
Organization (venue, logistics,)	98%	3.5	

 $Participants\ had\ to\ choose\ between\ 1=Highly\ unsatisfied\ -\ 2=Unsatisfied\ -\ 3=Satisfied\ -\ 4=Highly\ satisfied\ -\$

Impact of the workshop on	'Significant' or 'Major'
Your technical skills / knowledge	95%
The work of your unit/department	90%
The intersectoral collaboration in Bangladesh	77%

Participants had to choose between 1=No impact at all – 2=Minor impact – 3=Significant impact – 4=Major impact

Average score for each session (/4)								
Session 1	Session 2	Session 3	Session 4	Session 5	Session 6	Session 7		
3.2	3.5	3.3	3.4	3.5	3.3	3.3		

Would you recommend this workshop to other countries?					
Absolutely	60%				
Yes	40%				
Likely not	0%				
No	0%				

APPENDIX

ANNEX 1: WORKSHOP AGENDA

Day	Start	End	Session	Торіс
	9:00	9:30 AM		Registration
	AM AM 9:30 10:50			
	AM	AM		Welcome Speech and Inauguration by the Chief Guest
	10:50	11:00		The workshop approach and methodology including the handbook
	AM 11:00	AM 11:20		Video 1 - Introduction to One Health Concept, the global and national context of
	AM	AM		the workshop and collaboration between WHO, OIE and FAO
	11:20	11:40		Photo Session
	AM	AM	_	
	11:40	12:00		- Tea Break
	AM 12:00	PM 12:15		An overview on the epidemiological situation of the main zoonotic diseases
	PM	PM		whether endemic
	12:15	12:30	Je	Highlights on JEE
	PM	PM	scene	
	12:30 PM	12:45 PM	N-1 the	Highlights on PVS Assessment & PVS Gap Analysis
	12:45	1:10	SESSION-1 Setting the	Movie 2: worldwide examples of inter-sectoral collaboration in addressing health
-	PM	PM	SES	issues at the human-animal interface.
DAY	1:10	1:20		Creating 4-5 mixed working groups (according to prioritized zoonotic diseases,
_	PM	PM	gaps	Assign case study scenarios to groups)
	1:20	1:30	ion	Assigning case study scenarios to groups
	PM 1:30	PM 2:30	orat	
	PM	PM	llab	- Lunch & Prayer Break
	2:30	4:00	f co	Ex-1: Participants discuss the level of collaboration for the management of
	PM	PM		zoonotic diseases
	4:00 PM	4:20 PM	SESSION-2 Identification of collaboration	- Tea Break
	4:20	4:40	SESSION-2 Identificatio	
	PM	PM	SES	Restitution of the group work
	4:40	5:20	their	Movie 3-5: Videos on IHR MEF, JEE, PVS tools
	PM	PM	d th	, · · · · · · · · · · · · · · · · ·
	5:20 PM	5:40 PM	s and	- Tea Break
	5:40	6:40	00	
	PM	PM	ON- VS t ng	Ex-2: Mapping activities and joint areas by Group (IHR-PVS Matrix)
	6:40	7:15	SESSION-3 IHR-PVS tools bridging	Distinguishing disease-specific vs systemic gaps
	PM 9:00	PM 9:20	P H	Formation of new working groups with representation from all previous groups +
	9.00 AM	9.20 AM		instructions
	9:20	10:50	-4 n of nt	Ex-3: Extracting main findings and recommendations from JEE self-evaluation, PVS
	AM	AM	ON: ctior sme	Evaluation, PVS Gap Analysis
ې ۲	10:50	11:10	SESSIÓN-4 Extraction ol assessment results	- Tea Break
- YAQ	AM 11:10	AM 11:20	St as	
ð	AM	AM		Working group instructions
	11:20	1:20	ad ad	Ex-4: Brainstorming on joint activities for each technical area
	AM 1:20	PM 2:20	SESSION-5 Joint Road Planning	
	PM	2.20 PM	SESSION- Joint Roa Planning	- Lunch & Prayer Break

2:20 PM	3:30 PM	ap:	Ex-5: Filling out of activity cards
3:30 PM	3:50 PM	ad-m	Grouping of activities under specific objectives (Fine tuning of the Joint Road Map)
3:50 PM	4:20 PM	joint road-map:	Ex-6: World Café
4:20 PM	4:40 PM	of the j	- Tea Break
4:40 PM	5:00 PM	N-6 ation o	Finalization of the road-map
5:00 PM	5:15 PM	SESSON-6 Finalization	Ex-7: Prioritization of Objectives
5:15 PM	5:30 PM		Discussion on prioritization results
5:30 PM	5:45 PM		Discussion on how the outputs of the workshop can feed into other plans
5:45 PM	6:00 PM	SESSION-7 Way Forwar	Discussion on way forward on the implementation of the road-map
6:00 PM	6:30 PM		Closing Session
7:00 PM	8:00 PM		Dinner

ANNEX 2: LIST OF PARTICIPANTS

SI.	Participant	Ministry
1.	Mr Md. Motahar Hossain	Health and
	Deputy Secretary (Health Services Division),	Family
	Ministry of Health & Family Welfare	Welfare
2.	Mr Khandokar Zakir Hossain	Health and
	Deputy Secretary (WHO-2),	Family
	Ministry of Health & Family Welfare	Welfare
3.	Dr Nusaer Chowdhury	Health and
	Medical Officer (Co-ordination and Support Centre),	Family
	Directorate General of Health Services (DGHS)	Welfare
4.	Colonel Dr Mohammad Mohsin	Health and
	ADGMS (Health)	Family
	Bangladesh Army	Welfare
5.	Dr Md. Mahmood Hossain	Health and
	Assistant Registrar (Medicine),	Family
	Kurmitola General Hospital (KGH)	Welfare
6.	Dr Ahsan Tauhid Syed	Health and
	Junior Consultant (Paediatric),	Family
	Infectious Disease Hospital (IDH)	Welfare
7.	Dr Khondoker Mahbuba Jamil	Health and
	Virologist & In charge (National Polio & Measles Laboratory), Institute of	Family
	Public Health (IPH)	Welfare
8.	Dr Gobinda Chandra Banik	Health and
	Associate Professor (Dept. of Medicine),	Family
	Dhaka Medical College	Welfare
9.	Dr Fahmida Khanam	Health and
	Assistant Professor (Parasitology/Entomology),	Family
	National Institute of Preventive & Social Medicine (NIPSOM)	Welfare
10.	Dr Mohammad Zahirul Islam	Health and
	Airport Health officer (Airport Health office),	Family
	Hazrat Shajalal International Airport, Dhaka	Welfare
11.	Brig Gen Dr Md Abdur Rab Miah	Health and
	Public Health Inspector (Flight Safety & Regulations Division),	Family
	Civil Aviation Authority of Bangladesh	Welfare
12.	Dr Md. Motahar Hossain	Health and
	Port Health Officer (Sea port and Airport),	Family
	Office of the Port Health Officer, Chattogram	Welfare
13.	Dr Ashoke Saha	Health and
	UH&FPO (Sharsha), Upazila Health Complex	Family
	Directorate General of Health Services (DGHS)	Welfare
14.	Dr Md. Abdul Jabber	Health and
	UH&FPO (Hakimpur), Upazila Health Complex	Family
	Directorate General of Health Services (DGHS)	Welfare
15.	Dr Mohammad Azizur Rahman Siddigui	Health and
	Civil Surgeon (Chattogram), Civil Surgeon Office	Family
	Directorate General of Health Services (DGHS)	Welfare
16.	Dr Md. Harun-or-Rashid Harun	Health and
	Deputy Civil Surgeon (Jashore), Civil Surgeon Office	Family
	Directorate General of Health Services (DGHS)	Welfare

SI.	Participant	Ministry
17.	Dr M. Salim Uzzaman	Health and
	Principal Scientific Officer (PSO) (Department of Zoonosis),	Family
	Institute of Epidemiology, Disease Control and Research (IEDCR)	Welfare
18.	Dr Mohammad Sohel Samad	Health and
	Senior Scientific Officer (Medical Entomology),	Family
	Institute of Epidemiology, Disease Control and Research (IEDCR)	Welfare
19.	Dr Md Nasir Ahmed Khan	Health and
	Senior Adviser (International Health Regulations),	Family
	Communicable Disease Control Division, DGHS	Welfare
20.	Dr SM Golam Kaisar Sikder	Health and
	DPM (VH, ARC & Diarrhoea Control Program),	Family
	Communicable Disease Control Division, DGHS	Welfare
21.	Dr Mustufa Mahmud	Health and
	Evaluator (CDC) (Disease Control Division),	Family
	Communicable Disease Control Division, DGHS	Welfare
22.	Dr Hafizul Islam	Health and
	Deputy Programme Manager (International Health Regulations),	Family
	Communicable Disease Control Division, DGHS	Welfare
23.	Dr Abdul Jabbar Sikder	Fisheries &
	Director (Animal Health and Administration),	Livestock
	Department of Livestock Services (DLS)	
23.	Dr Tahmina Akhter	Health and
	Programme Manager (International Health Regulations), Communicable	Family
	Disease Control Division, DGHS	Welfare
25.	Dr Md. Sheikh Azizur Rahman	Fisheries &
	Director (Extension),	Livestock
	Department of Livestock Services (DLS)	
26.	Dr Md. Ainul Hague	Fisheries &
	Director (Research, Training and Evaluation),	Livestock
	Livestock Research Institute	
27	Dr Md. Shahid Ulla	Fisheries &
	Deputy Director (Administration),	Livestock
	Department of Livestock Services (DLS)	
28.	Dr A.K.M Ataur Rahman	Fisheries &
	Livestock Economist,	Livestock
	Department of Livestock Services (DLS)	
29.	Dr Md. Forhad Hossain	Fisheries &
	Chief Veterinary Officer (Central Veterinary Hospital),	Livestock
	Department of Livestock Services (DLS)	
30.	Dr AHM Saiful Islam Khan	Fisheries &
	Principal Scientific Officer, Central Disease Investigation Laboratory,	Livestock
	Department of Livestock Services (DLS)	
31.	Dr Md. Abu Sufian	Fisheries &
	Assistant Director (Animal Health and Administration),	Livestock
	Department of Livestock Services (DLS)	
32.	Dr Pallab Kumar Datta	Fisheries &
	Assistant Director (Training),	Livestock
	Department of Livestock Services (DLS)	
33.	Dr Md. Reajul Huq	Fisheries &
	District Livestock Officer (Chattogram),	Livestock
	Department of Livestock Services (DLS)	

SI.	Participant	Ministry
34.	Dr Md. Shahinur Alam	Fisheries &
	District Livestock Officer (Dinajpur),	Livestock
	Department of Livestock Services (DLS)	
35.	Dr Md. Saiful Islam	Fisheries &
	Upazila Livestock Officer (Shapahar),	Livestock
	Department of Livestock Services (DLS)	
36.	Dr Abul Hasnat Md Shahadat Hossain	Fisheries &
	Upazila Livestock Officer (Animal Health & Administration Section),	Livestock
	Department of Livestock Services (DLS)	
37.	Dr MD. Shakif-Ul- Azam	Fisheries &
	Upazila Livestock Officer (DPD),	Livestock
	Department of Livestock Services (DLS)	
38.	Dr T.A.B.M Muzaffar Goni Osmani	Fisheries &
	Upazila Livestock Officer (Epidemiology),	Livestock
	Department of Livestock Services (DLS)	
39.	Dr Mohammad Omar Faruk	Fisheries &
	Upazila Livestock Officer (LR) (Livestock Quarantine Station),	Livestock
	Hazrat Shajalal International Airport, Dhaka	
40.	Dr Md. Habibur Rahman	Fisheries &
	Upazila Livestock Officer (Kalapara),	Livestock
	Department of Livestock Services (DLS)	
41.	Dr Prof Md. Taohidul Islam	Fisheries &
	Professor (Dept. of Physiology),	Livestock
	Bangladesh Agricultural University	
42.	Dr Prof Abdul Ahad	Fisheries &
	Dean (Veterinary),	Livestock
	Chattogram Veterinary & Animal Science University	
43.	K. B. M. Saiful Islam	Fisheries &
	Chairman & Associate Professor (Dept. of Medicine & Public Health),	Livestock
	Sher-e-Bangla Agricultural University	
44.	Dr Amalendu Ghosh	Fisheries &
	Principal (Jhenaidah Government Veterinary College),	Livestock
	Department of Livestock Services (DLS)	
45.	Dr Golam Azam	Fisheries &
	Upazila Livestock Officer (CDIL),	Livestock
	Department of Livestock Services (DLS)	
46.	Md. Houmyoun Kabir	Fisheries &
	Senior Assistant Director (Fish Inspection and Quality Control),	Livestock
	Department of Fisharies	
47.	Dr Mohammad Nizam Uddin	Environment,
	Assistant Veterinary Surgeon (Wildlife & Nature Conservation Circle),	Forest and
	Bangladesh Forest Department	Climate
		Change

ANNEX 3: LIST OF FACILITATORS

1	Dr Rajesh Sreedharan
	Team Leader JEE Secretariat
	WHE, WHO HQ
2	Dr John Woodford
	PVS Expert
	OIE
3	Dr Guillaume Belot
	Technical Officer
	WHO HQ
4	Dr Pasang Tshering
	Consultant
	OIE
5	Dr Gyanendra Gongal
	Technical Officer
	WHE, WHO SEARO
6	Dr Stefany Ildefonso Acuna
	Consultant
	WHO PAHO
7	Dr Hammam El Sakka
	Team Leader HSE (WHO Health Emergencies Programme)
	WHE, WCO Bangladesh
8	Dr Muhammad Zahidur Rahim
	National Professional Officer (Emergency Humanitarian Action)
	WHE, WCO Bangladesh
9	Dr Kazi Mohammad Hassan Ameen
	National Consultant (Training & Risk Communication)
	WHE, WCO Bangladesh
10	Golam Kibria Nury
	National Consultant (Admin & FIN),
	WHE, WCO Bangladesh
11	Md. Shafiqul Islam
	Executive Assistant (Data Management),
	WHE, WCO Bangladesh
12	Catalin BERCARU
	Communication and Media Relations
	WHO, WCO Bangladesh
13	Hasan Mohiuddin Ahmed
	National Professional Officer (Surveillance & Health Informatics),
	WHE, WCO Bangladesh

