## IHR-PVS NATIONAL BRIDGING WORKSHOP ROADMAP OF THE GAMBIA

## OUTPUT 1: ASSESSMENT OF LEVELS OF COLLABORATION FOR 15 KEY TECHNICAL AREAS

Technical area (cards)	Card No	Rabies	Avian Influenza	Brucellosis	Rift Valley Fever	Anthrax	Score
Coordination at high Level	1	2	1	2	2	2	9
Coordination at local Level	2	2	1	2	2	1	8
Coordination at technical Level	3	2	1	2	1	2	8
Legislation / Regulation	4	1	2	2	2	2	9
Finance	5	1	2	1	2	2	8
Communication w/ media	6	1	1	2	1	1	6
Communication w/ stakeholders	7	1	1	2	1	2	7
Field investigation	8	2	0	2	1	2	7
Risk assessment	9	2	1	2	2	2	9
Joint surveillance	10	2	1	2	1	2	8
Laboratory	11	1	1	2	1	2	7
Response	12	1	0	1	1	1	4
Education and training	13	1	1	1	1	2	6
Emergency funding	14	2	2	2	2	1	9
Human resources	15	1	1	1	1	1	5

For each disease, the performance of the collaboration between the human health and the animal health sectors is color-coded: green for "good collaboration", yellow for "some collaboration", and red for "collaboration needing improvement". The score uses a semi-quantitative scale (2 points for a red card, 1 for a yellow card and 0 for a green card). Technical areas marked in bold were selected and addressed in-depth throughout the rest of the workshop.

## OUTPUT 2: OBJECTIVES AND ACTIONS IDENTIFIED PER TECHNICAL AREA

**Difficulty of implementation in relation to cost:** Low +, Moderate ++, Very high costs +++ **Impact:** Low impact +, Moderate impact ++, High impact +++

Activities	Date	Cost	Impact	Responsible	Process			
COORDINATION								
Objective 1: To establish a functional and sustainable multisectoral collaboration mechanism on One Health.								
1.1. Stakeholder mapping and analyses	Q2 2021	++	+++	МоН, МоА	Identification & consultation with stakeholders, multisectoral meetings			
1.2. Setting up a One Health platform with specific TORs	Q2 2021	+++	+++	МоН, МоА, МоЕ,	<ul> <li>Multisectoral meetings, information dissemination, develop, review &amp; validate TORs</li> </ul>			
1.3. Develop annual workplans for One Health platform	Q2 2021	+	++	МоН, МоА, МоЕ	<ul> <li>Multisectoral meetings, circulate for review, then validate.</li> </ul>			
1.4. Develop and sign MoUs with clear TORs with other stakeholders	Q2 2021	+	++	МоН, МоА, МоЕ	<ul> <li>Multisectoral meetings, circulate for review, then validate.</li> </ul>			
Objective 2: To consolidate and enhance One Health information and data sharing among stakeholders at national and regional levels.								
2.1. Create a One Health National secretariat	Q3 2021	+++	+++	МоН, МоА, МоЕ	Institutionalise secretariat, designate     multisectoral focal person			
2.2. Conduct quarterly secretariat focal point meetings and biannual One Health national meetings	Quarterly	+	+++	OH secretariat	Notify stakeholders, hold meetings, provide feedback			
2.3. Capacity building of focal points	Q3 2021	+++	+++	OH secretariat, MoH	Prepare curriculum, identify resource persons, training			
2.4. Develop guideline/protocols for stakeholder engagement on One Health.	Q3 2021	+	+++	OH secretariat, MoH	Multisectoral meetings, circulate for review, then validate.			
Objective 3: To advocate and mobilise resources for One Health at all levels								
3.1. Conduct advocacy activities at decision-making level for One health.	Q2 2021	+	+++	MoH, MoA, MoE, FSQA	Engage and sensitize on the benefits of OH			
3.2. Create budget lines for One Health activities at National and Sectoral levels	Q3 2021	+	+++	MoH, MoA, MoE, FSQA	Engage during budget consultations/bilateral			
3.3. Design donor-driven proposals on One Health activities	Q3 2021	+	+++	МоН, МоА, МоЕ	Develop multisectoral proposals on One Health for partners' funding			

	LABORA	TORY					
Objective 1: To enhance the diagnostic capacity of laboratories on zoonotic diseases and events							
1.1. Develop guidelines for zoonotic diseases laboratory diagnosis	Q3 2021	++	+++	DNPHL, DPHS, DLS, FSQA, NDMA, NEA, WALIC, NARI	<ul> <li>Establish a multi sectorial task force of lab experts</li> <li>5-day meeting to develop draft guidelines</li> <li>Conduct a one-day validation meeting</li> </ul>		
1.2. Develop laboratory Standard Operating Procedures for priority zoonotic diseases	Q3 2021	+	+++	DNPHL, DPHS, DLS, FSQA, NDMA, NEA, WALIC, NARI	<ul> <li>Use the same task force to develop the SOPs</li> <li>5-day meeting to develop the draft SOP</li> <li>Conduct a one-day validation meeting</li> </ul>		
1.3. Develop Quality Assurance plan	Q4 2021	++	+++	DNPHL, DPHS, DLS, FSQA, NDMA, NEA, WALIC, NARI	<ul> <li>Identify a technical assistant from WHO</li> <li>Develop TOR for TA</li> <li>Consultative meeting with relevant stakeholders</li> <li>TA shares draft with relevant stakeholders</li> <li>Two days validation meeting</li> </ul>		
1.4. Procurement of Laboratory equipment, reagents and consumables for diagnosis of zoonotic diseases	Q4 2021	+++	+++	DNPHL, DLS, FSQA, NDMA, MoFEA, Procurement unit of MoH and MoA	<ul> <li>Create a national list with technical specification of reagents, consumables and equipment for diagnosis of zoonotic diseases.</li> <li>Quantification of these items</li> <li>Procurement</li> <li>Sign a contract for maintenance and calibration of equipment</li> </ul>		
1.5. Conduct training of laboratory personnel on the use of the Guidelines and Standard Operating Procedures for animal and human health sector	Q3 2021	++	+++	DNPHL, DPHS, DLS, FSQA, NDMA, NEA, WALIC, NARI	<ul> <li>Identify the resource persons</li> <li>Preparation of training documents</li> <li>5-days Training of Trainers</li> <li>Step down training in all 7 health regions</li> </ul>		
1.6. Upgrade existing laboratory facilities to meet accreditation standards for the diagnosis of zoonotic diseases	Q4	+++	+++	Office of the Vice President, Ministry of Health, Ministry of Agriculture, Ministry of Finance and Economic Affairs, Ministry of Works and Infrastructure, NEA	<ul> <li>Asses the existing facilities</li> <li>Prepare recommendations and share with stakeholders and partners</li> <li>Resource mobilization</li> <li>Implementation of recommendations</li> <li>Proficiency testing</li> <li>Request for accreditation</li> </ul>		
<b>Objective 2:</b> To strengthen bio risk management in human and a	animal hea	lth labo	oratories				
2.1. Organise a joint laboratory risk assessment every quarter on biosecurity and biosafety	Quarterly starting from Q2 2021	+++	++	DNPHL, DPHS, DLS, FSQA, NDMA, NEA, WALIC, NARI	<ul> <li>Establish risk assessment team</li> <li>Develop TOR</li> <li>Develop annual implementation plan</li> <li>Prepare an inventory of laboratory facilities</li> </ul>		
2.2. Develop a laboratory risk assessment plan for zoonotic diseases	Q3	++	++	DNPHL, DPHS, DLS, FSQA,	<ul> <li>Identify a Consultant</li> <li>Consultative meeting with relevant stakeholders</li> </ul>		

<ul><li>2.3. Develop a joint laboratory multi hazard response plan on zoonotic disease for both sectors</li><li>2.4. Train laboratory personnel on biosecurity and biosafety from both sectors</li></ul>	Q2 Q4	++	++	NDMA, NEA, WALIC, NARI DNPHL, DPHS, DLS, FSQA, NDMA, NEA, WALIC, NARI DNPHL, DPHS, DLS, FSQA, NDMA, NEA, WALIC, NARI	<ul> <li>Consultant shares draft with relevant stakeholders</li> <li>Two days validation meeting</li> <li>Establish a multi sectorial task force of lab experts</li> <li>5-day meeting to develop draft plan</li> <li>Conduct a one-day validation meeting</li> <li>Identify the resource persons</li> <li>Preparation of training documents</li> <li>Training of laboratory personnel</li> </ul>
<b>Objective 3:</b> To strengthen laboratory collaboration and coordination	ation betw	veen hu	man and	animal health se	ctors
3.1. Identify laboratory focal points from both sectors	Q1	+	+++	DNPHL, DLS, FSQA, WALIC, NARI,	<ul> <li>Designate focal persons</li> <li>Provide TOR for these focal persons</li> </ul>
3.2. Develop a Laboratory Information management System for information sharing between the two sectors	Q3	+++	++	DNPHL, DPI, DPHS, DLS, FSQA, NDMA, WALIC, NARI	<ul> <li>Identify IT expert</li> <li>Demo provided</li> <li>System developed</li> <li>Personnel responsible for system identified</li> <li>Personnel trained and TOR prepared</li> </ul>
3.3. Conduct joint quarterly laboratory investigations and surveillance on zoonotic diseases	Quarterly	+	++	DNPHL, DPHS, DLS, FSQA, NDMA, NEA, WALIC, NARI	<ul> <li>Set up a committee with representatives from both sectors</li> <li>Outcome shared with relevant stakeholders</li> </ul>
3.4. Organise bi-annual consultative meeting with epidemiology and laboratory units from both sectors to harmonise processes and optimize shared logistics	Twice a year	+	+++	DHS, DNPHL, DPHS, DLS, FSQA, NDMA, NEA, WALIC, NARI	<ul> <li>Set up committee</li> <li>Meeting minutes and feedback communicated to all relevant stakeholders</li> </ul>
RESPONS	E AND RI	SK ASS	SESSMEN	Т	
<b>Objective 1:</b> To strengthen multi-sectoral coordination mechanism in	responding	g to zoor	notic disea	se outbreaks	
1.1. Designate focal points at all levels for response to outbreaks	Q1 2021	+	+++	Heads of institutions	Joint written letter to heads of institutions by MOH & MOA
1.2. Produce a joint emergency multi-hazard preparedness and respond plan by December 2021	Q1-Q4 2021	++	+++	One Health platform	<ul> <li>monthly meetings</li> <li>Review of existing documents</li> <li>Validation of plan</li> <li>Printing and distribution of plan</li> </ul>
1.3. Establish a multi sectoral policy group for resource mobilization on one Health	Q1 2021	+	+++	Assessment Response technical committee	<ul> <li>Develop TORs</li> <li>Identify the stakeholders</li> <li>Launching of the group</li> </ul>
1.4. Build multi-sectoral capacity at all levels in responding to disease outbreaks	Annual	+++	+++	(to be formed)	<ul> <li>Provision of human resources         <ul> <li>identification and training of RRTs,</li> <li>resources materials</li> </ul> </li> <li>Provision of financial resources</li> </ul>

					<ul> <li>-budget allocation,</li> <li>-resources mobilization</li> <li>Provision of material/Infrastructure resources</li> <li>-Identifying needs</li> <li>-Pooling of resources</li> </ul>
Objective 2: To establish a joint risk assessment framework on a		isease o	butbreaks	5	
2.1. Develop a joint risk assessment policy	Q2-Q4 2021	++	++		<ul> <li>Develop TOR</li> <li>Hire a consultant</li> <li>Validation of policy</li> </ul>
2.2. Conduct joint training on risk assessment for one health actors	Q3-Q4 2021	+	+++		<ul> <li>Identify trainers &amp; trainees, resources materials</li> <li>Defining thematic areas</li> </ul>
2.3. Conduct joint risk assessments on key emerging and re-emerging zoonosis and/or food safety issues	Annual	++	+++	One Health platform c/o and Risk Assessment Response technical committee (to be formed)	<ul> <li>Develop TOR</li> <li>Identify TWG</li> <li>Identify the hazard(s) and data sources</li> <li>Characterization of hazard(s)</li> <li>Conduct exposure assessment</li> <li>Risk characterization &amp; mgt options</li> <li>Risk communication &amp; community engagement</li> </ul>
2.4. Establish data sharing platform accessible by all	Q4 2021	+++	+++		Develop a TOR Hire a consultant Test the platform Validate and launch the platform Training on use and maintenance of platform
Objective 3: To enhance capacity on response using the one hea	lth approa	ach			
3.1. Develop Standards Operating Procedures on zoonotic disease response	Q2 2021	+	++	One Health platform	<ul><li>Develop a TOR</li><li>Hire a national consultant/Taskforce</li></ul>
3.2. Conduct joint training on the SOPs for Risk Assessment, data management & Response to outbreaks	Annual	+	++	c/o and Risk Assessment Response technical committee	<ul> <li>Identification of trainers &amp; RRTs</li> <li>Conduct TOT</li> <li>Conduct step down training</li> <li>Training evaluation</li> </ul>
3.3. Conduct periodic joint simulation exercise at all levels	Periodic	++	+++	(to be formed)	<ul> <li>Develop the scenario</li> <li>Test the scenario</li> <li>Conduct after action review of responses</li> </ul>
SURVEILLANC	E AND FI		<b>IVESTIG</b>	ATION	
Objective 1: Strengthen the capacity of one health stakeholders	on survei	llance			
1.1. Training of One-Health Stakeholders on FELTP frontline, intermediates, and advance levels by 2023	Q2 2022	+ ++	+++	One Health platform	<ul> <li>Identify resource persons</li> <li>Develop ToR for resources persons</li> <li>Scheduling training date and identify the training venue</li> <li>Prepare budget for the training</li> </ul>
1.2. Training of non-technical stakeholders on One-Health community-based surveillance	Q3 2021	+++	+++	One Health platform	<ul> <li>Identify resource persons</li> <li>Develop ToR for resources persons</li> <li>Scheduling training date and identify the training venue</li> </ul>

					Prepare budget for the training			
1.3. Develop & train One-Health Stakeholders on surveillance, SOPs and Guidelines	Q3 2023	+++	+++	One Health platform	<ul> <li>Identify resource person to develop the SOPs &amp; guidelines</li> <li>Schedule training date and identify the venue</li> <li>Prepare budget for the training</li> </ul>			
Objective 2. Strengthen the coordination of surveillance for human, an	imal and en	vironme	ntal healtl	h (one-Health) surv	veillance system at all level			
2.1. Establish surveillance One-Health focal points at all levels	Q2 2021	+	+++	One Health platform	<ul> <li>Institutions to identify and nominate focal point for their representation</li> <li>Conduct inception meeting for focal points on ToR</li> <li>Develop join action plan with budget line for the implementation</li> </ul>			
2.2 Harmonize surveillance structure at all levels for the implementation of one-health platform	Q4 2021	+	+++	One Health platform	<ul> <li>Mapping of structures at all level across all sectors</li> <li>Carry out structural analysis</li> <li>Prepare procedural structure for effective harmonization</li> </ul>			
Objective 3. Strengthen the capacity of data utilization sharing on One	Objective 3. Strengthen the capacity of data utilization sharing on One-Health event							
3.1. Create a One-Health data platform	Q2 2021	++	+++	One Health platform	<ul> <li>Create a budget line for consultancy services</li> <li>Identification of a consultant</li> <li>Develop ToR for the consultant</li> <li>Conduct quarterly feedback meeting on OH platform at all levels</li> </ul>			
3.2. Digitization of data collection, management and sharing system for one health	Q1 2022	+++	+++	One Health platform	<ul> <li>Assessment of the existing structure</li> <li>Create a budget line for consultancy services</li> <li>Identification of a consultant</li> <li>Develop ToR for the consultant</li> </ul>			
3.3. Conduct joint field investigation on zoonotic diseases	Ongoing	+++	+++	One Health platform	<ul> <li>Develop alert system</li> <li>Creation of communication platform for mobilization of focal points</li> <li>Mobilization of resources</li> <li>Conduct quarterly simulation exercise by one health field officers at all levels</li> <li>Conduct quarterly progress and feed meeting</li> </ul>			
C	COMMUNI		N		Conduct quarterly progress and reed meeting			
Objective 1: Initiate a risk communication strategic plan among								
1.1. Conduct stakeholder analysis/mapping at all levels (national, regional and	Q2 2021	++	+++	DLS, MOH	Hiring a consultant			
community level)	Q2 2021	тт	TTT		To create a stakeholder working group			
1.2. Organise quarterly meetings of stakeholders	Q2	+	+++	DLS, MOH	<ul> <li>Develop ToR and send Invitation letters to partners/follow-up.</li> <li>Develop an agenda and share reports</li> </ul>			

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1.3. Conduct joint evaluation and monitoring on risk communication activities	Quarterly	+++	+++	DLS, MOH	• Development of a ToR for the team.		
Objective 2: Promote awareness among stakeholders on risk communication on zoonotic diseases							
2.1. Develop joint Social and Behavioural Change Communication (SBCC) materials for the detection, prevention and control of zoonotic diseases	Q2	+++	+++	DLS, MOH, NDMA, FSQA	<ul><li>Hire a consultant to develop SBCC Manuals</li><li>Conduct stakeholder workshop for validation</li></ul>		
2.2. Identify and train multisectoral Focal Points to train community structures on SBCC every 6 months	Q2	+++	+++	DLS, MOH	<ul> <li>Conduct a training need assessment.</li> <li>To conduct a TOT at central level</li> <li>Conduct stepdown training at community level</li> </ul>		
2.3. Conduct regular outreach forums on risk communication	Quarterly	+	+++	DLS, MOH, FSQA,	<ul> <li>Conduct planning meetings with community leaders and stakeholders to discuss implementation arrangements (set meeting dates, venue)</li> <li>Conduct focus group discussions at community level</li> <li>share outcomes with stakeholders</li> </ul>		
<b>Objective 3: Enhance capacity of multisectoral in community en</b>	gagement	for the	control o	of zoonotic diseas	ses		
3.1. Training of 20 Multidisciplinary Facilitating Team (MDFTs) annually in each region on the control of zoonotic diseases.	Q2, Q3	++	+++	DLS, MOH	<ul> <li>Identify and invite participants</li> <li>Identify venue</li> <li>Invite resource person</li> <li>Conduct training</li> <li>Report writing and sharing with stakeholders</li> </ul>		
3.2. Sensitization of 20 communities on the control of zoonotic diseases	Quarterly	++	+++	DLS, MOH	<ul> <li>Develop a sensitization plan</li> <li>Identify targeted communities</li> <li>Identify resource persons</li> </ul>		
3.3. Setting up and training sanitary defence committees to monitor and report the outbreaks of zoonotic diseases at all levels (district, regional and central)	Q2	+++	+++	DLS, MOH MOF	<ul> <li>Identify participants at all levels</li> <li>Develop tor and service agreement for the committees</li> </ul>		

NB: Participants have identified the key objectives and their corresponding activities to be conducted, in order to improve the collaboration between public health, veterinary, environmental and other sectors.

Acronyms: OH, One Health with representative from various sectors (Focal points (MOH), DLS, DPWM, NDAMA, NEA, Forestry, FSQA, Fisheries, GRCs, DCD, Plant Protection Service, etc.)

## **OUTPUT 3: PRIORITIZATION RESULTS**

All participants were asked to select which five of the 15 objectives they considered as of highest priority. Total of 79 participants contributed to the vote.

