

## **Contract Management: Case studies**

UNFPA's Supply Chain Management Unit

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## Agenda

- ✓ Post-Award
- ✓ Who we are
- ✓ What our actions contribute to
- ✓ Blanket Purchase Agreements (BPA's)
- Supplier Management
- Rethinking Solutions 2030





## **Post-Award**

## What happens after you have been awarded & contract has been signed..















## Who we are

..We are a dynamic and energetic team structured by commodities.

Our responsibility is to manage UNFPA's core commodities and corporate services and secure effective sourcing.





## Strategic Sourcing Team at SCMU

Manage cost-effective procurement services of contracts and blanket purchase agreements for core commodities and UNFPA operations.

**Conduct** supplier and contract management activities.

**Cooperates** with other UN Agencies to ensure both core and non-core commodities; joint tenders or piggyback processes.

**Guides** the UNFPA Business Units and other parties on procurement processes and procedures.

**Builds** the UNFPA procurement capacity; update procurement procedures, SOPs; conduct educational webinars, etc.





## Our actions contribute to..

- Bridging the gap between program & procurement
- Increasing the access to reproductive health supplies
- Building partnerships for the Sustainable Development Goals (SDG 17)
- Creating cost savings for the organization & optimization of reductions
- Enhancing the reputation of UNFPA among sister UN Agencies, Donor community & Governments





## **Blanket Purchase Agreements (BPAs)**

BPA's are written agreements between UNFPA and a supplier that covers all the commercial terms applicable to potential orders for repeated purchase of predefined goods or services.



Includes relevant details of products, pricing, discounts, payment, packing, delivery, applicable

general terms and

conditions.

Established for a specified periods normally 3 years with possibility for 2 years extension. Raised with a one or with several suppliers - it may contain one or many products or services.



## **Benefits of using BPAs**



#### **Cost savings**

Reducing costs by streamlining the procurement process and by adding volumes getting best pricing.

#### Time savings

Saving time by eliminating the need to solicit bids for each purchase.



#### Quality assurance Ensuring quality by providing pre-approved vendors.

#### Other benefits

- All products have gone through competitive bidding process
- Pooled volume > better unit price > cost savings
- ✓ Stable supply costs
- Avoid duplication of procurement processes
- ✓ Direct ordering



## **Supplier Management**

#### **New Suppliers**

- Onboarding introductory presentations, clarifying contracts' terms & conditions, presenting the set up of Regional Teams and introducing relevant tools.
- Scheduled weekly/ bi-weekly meetings

#### **Experienced suppliers**

- Scheduled bi-weekly/monthly meetings
- Organized ad-hoc meetings

### **Performance Evaluation**

- ✓ Key performance Indicators agreed
  - BPAs, SLAs & previous
    Evaluation reports
- ✓ Types of KPIs
  - Quantitative
  - Qualitative\*
- Jata Source
  - Quantum
  - Logistics Module\*\*
- Identification of performance gaps and development of a vendor development program jointly



# Quality is in the heart of everything UNFPA/SCMU does

Just because the award has been granted means we no longer check..



Identify performance metrics Understand the key performance metrics that need to be monitored



Set thresholds Establish thresholds for each metric to determine when action needs to be taken



Monitor regularly Schedule regular monitoring of performance metrics to ensure they remain within the

established thresholds

- Pre-shipment Inspections & Testing
- Inspections of suppliers' sites
- Testing of products
- Post-shipment Inspections
- Surveillance Testing



Good Practice,

## **Good practices**

#### ✓ RFQ stage

- Acknowledge emails
- Provide a Focal Point
- Your quote is binding
- Ensure that your quote is as per LTA terms & requirements

#### PO stage

- Meet the due date
- Provide early warnings

#### V PSI stage

- Respond to QA requests
- Fix discrepancies and prevent them from happening again

#### ✓ PO release stage

- Ensure all required documentation is complete, accurate and on time
- Goods receipt stage
  - Cooperate with UNFPA if a quality concern is raised



## **Opportunities for Improvements**

- We promote proactivity; if there are delays or your order is facing problems be proactive – communicate this to us as early as possible, reach out
- We are not supportive of proactivity when unilateral decisions are taken & deviate from:
  - Product specifications
  - Product pack sizes
  - Product shelf life
  - LTA Incoterms
  - LTA Lead Time
  - PO due date
- Problems without solutions not bring problems without suggesting solutions



## Profile of a successful vendor

- Control over the product quality (maintain responsibility of valid certificates through the duration of the BPA)
- Control over your production (downstream & upstream)
- Reliable
- ✓ Responsive
- Proactivity in the communications

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## **Rethinking Solutions 2030** Sexual & Reproductive Health Industry Consultation

#### 3 Days & 3 Topics

**Responsive Supply Chain - Contraceptives & Life Saving Medicines** 

- SCM Opportunities

**Resilient Circular Economy for a Climate Friendly SC** 

- Circular Economy for Climate Healthy SCM

Integration of Technology & Artificial intelligence in Times of Crisis

- Key role of technology & impact of AI in the SC

Soon you will be able to apply to attend! Call for Exhibitors & Speaker Abstracts soon to be open

Dates: May 21-23, 2024 Location: UN CITY



